

**From:** "Blair Taylor" <btaylor@memphistomorrow.org>  
**To:** "William Gibbons (wgibbons)" <wgibbons@memphis.edu>  
**Date:** 12/10/2017 7:07:53 PM  
**Subject:** FW: Crime Commission (MSCC) 2014 Contribution

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FYI – this thread includes 2014, 2013 and 2012 correspondence and the history of the funding from Southeastern Asset Management. Note the 2012 correspondence is when I requested 50k per year, but they decided against, so we shifted to \$25k/year instead of the \$50k every two years.

Blair Taylor  
President  
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22 North Front Street, Suite 670  
Memphis, TN 38103  
Office: 901.322.8080  
[btaylor@memphistomorrow.org](mailto:btaylor@memphistomorrow.org)

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From: Steve Fracchia [mailto:[sfracchia@seasset.com](mailto:sfracchia@seasset.com)]  
Sent: Tuesday, September 16, 2014 10:16 AM  
To: Blair Taylor <[btaylor@memphistomorrow.org](mailto:btaylor@memphistomorrow.org)>  
Subject: RE: Crime Commission (MSCC) 2014 Contribution

Hi Blair,

Sorry I missed you last week.

Tried you back this morning.

We are good for the \$25k and will be sending it out soon.

Thank you for all you do!

Steve

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From: Blair Taylor [mailto:[btaylor@memphistomorrow.org](mailto:btaylor@memphistomorrow.org)]  
Sent: Tuesday, September 16, 2014 8:40 AM  
To: Steve Fracchia  
Subject: Crime Commission (MSCC) 2014 Contribution

Greetings Steve! I hope you got my voicemail about funding for the Memphis Shelby Crime Commission, and that you guys will help us this year with a \$25,000 contribution as you have done so generously each year recently to support the lean, efficiently run operation.

Ben Adams and Commissioner Bill Gibbons continue to be heroic leaders for us Ben as the MSCC board chair and Bill as the public sector counterpart chairing the MSCC main program of work called Operation: Safe Community. Richard Janikowski, formerly criminologist of the University of Memphis and now retired, is continuing on as our data source and analyst making sure we have the data necessary to rigorously and scientifically track crime trends across Shelby County and nationally, and who also helps undergird our actual work with research and best practices. Michelle Fowlkes continues to be the steady hand and respected administrator serving as our Executive Director.

Memphis Tomorrow continues to be the largest supporter of the MSCC, as we believe it is an outstanding vehicle, and unique in the country, for bringing criminal just, nonprofit, government, education, business and faith leaders together

regularly around a common table for informed, disciplined data-driven discussion around what's working and what's not to reduce crime.

From the inception of Operation: Safe Community in January 2006, through December 2013, we saw a dramatic reduction in crime (major violent crime down 25.2% and major property crime down 35.2%). Unfortunately, we have seen those gains erode some this year, and I'm sure you're also aware of some of the higher profile violent crimes that have the community abuzz about crime. Please know that the Crime Commission is on top of it and we are getting to / pressing for solutions.

Attached are some materials that provide highlights of the Operation: Safe Community work. Please don't hesitate to call me with any questions, or to let me know if you need any further information.

Blair

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From: Blair Taylor  
Sent: Thursday, August 08, 2013 1:52 PM  
To: 'Steve Fracchia'  
Subject: RE: Crime Commission 2013 Contribution

Thanks steve!

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From: Steve Fracchia [mailto:[sfracchia@seasset.com](mailto:sfracchia@seasset.com)]  
Sent: Thursday, August 08, 2013 1:51 PM  
To: Blair Taylor  
Subject: RE: Crime Commission 2013 Contribution

Thanks so much Blair, we'll get this processed ASAP.

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From: Blair Taylor [mailto:[btaylor@memphistomorrow.org](mailto:btaylor@memphistomorrow.org)]  
Sent: Thursday, August 08, 2013 11:20 AM  
To: Steve Fracchia  
Subject: Crime Commission 2013 Contribution

Greetings Steve. It's that time of year again and I'm the designee for delivering this attached request to you guys. We continue to be very pleased with the work of the Crime Commission and confident that it is an important

investment. Ben Adams is an extraordinary and hands-on board chair and Bill Gibbons could not be a better public sector co-leader with him. Michelle Fowlkes is well respected in the community and very accountable and hardworking. And of course the board is really quite top notch. Governor Haslam has actually asked bill gibbons to replicate the Operation Safe Community model around the state. Let me know what kind of information you need in addition to the letter. And of course feel free to call.

Blair

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From: Steve Fracchia [<mailto:sfracchia@seasset.com>]

Sent: Thursday, September 20, 2012 8:25 AM

To: Blair Taylor

Subject: RE: Crime Commission 2012 Contribution

Hi Blair I have the OK to contribute \$25,000 this year with the intention of doing \$25,000 per year following that. As with other gifts we do, this is an intention and not a pledge.

I'll try to get this paid next week, but am not sure as our Controller is on vacation. If it is not paid next week it will be paid the following. Hope this is sufficient for you to have it recorded in Sept at least as a receivable.

Thanks so much for all you do!

Steve

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From: Blair Taylor [<mailto:btaylor@memphistomorrow.org>]

Sent: Friday, September 14, 2012 7:55 AM

To: Steve Fracchia

Subject: RE: Crime Commission 2012 Contribution

Thanks Steve. Per our conversation, would you and team consider doing \$25,000 per year instead of the \$50,000 every two years? It would help with MSCC budget planning. MSCC fiscal year is Oct - Sept so we would really appreciate any opportunity for \$25,000 to be paid this month. Let me know if there's any other info you need from me/us to aid your decision-making.

Thanks for your consideration.

Blair

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From: Steve Fracchia [<mailto:sfracchia@seasset.com>]

Sent: Tuesday, July 17, 2012 2:16 PM

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To: Blair Taylor  
Subject: FW: Crime Commission 2012 Contribution

Hi Blair,

I wanted to let you know that we are on an every other year rotation with this \$50,000 donation to the Crime Commission. We paid in 2010 and again in 2011 (as I was unaware of the 2 year deal), but prior to that had paid in 2006 & 2008.

Apologies for the confusion.

Best,

Steve

Steve Fracchia, CPA  
*Chief Financial Officer*

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From: Mason Hawkins  
Sent: Tuesday, July 17, 2012 1:21 PM  
To: Steve Fracchia  
Subject: FW: Crime Commission 2012 Contribution

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From: Blair Taylor [<mailto:btaylor@memphistomorrow.org>]  
Sent: Tuesday, July 17, 2012 12:19 PM  
To: Mason Hawkins; Mason Hawkins  
Subject: Crime Commission 2012 Contribution

Greetings Mason

On behalf of Memphis Tomorrow, Ben Adams and I are requesting Southeastern Asset Management's continued support for the Memphis Shelby Crime Commission (MSCC) in the same amount as years past -- \$50,000.

- The MSCC continues to spearhead Operation: Safe Community which, as you know, guides Memphis Tomorrow's agenda for reducing crime.
- Ben Adams and Commissioner Bill Gibbons continue to play a strong leadership role for the organization, supported by Executive Director Michelle Fowlkes and a contract with University of Memphis Department of Criminology for crime stats and analysis.
- The organization continues in our original vision of operating very efficiently with just 3 staff plus the U of M contract for stats/analysis.
- Participation by public and private sector leaders of the MSCC board continues to be very, very strong and the board has approved a plan for the next 5 years (2012-2016)
- Most importantly, crime is significantly down since we started Operation Safe Community 6 years ago.

I am regularly reminded of the importance of this structure as the crime watchdog/problem solving entity for our community. Just yesterday, Ben Adams, Commissioner Bill Gibbons, Michelle Fowlkes and I met to review and discuss concerning recent rises in aggravated assault and robbery (not yet picked up by the press) and outlined steps to address the issue beginning with both Gibbons and Professor Richard Janikowski's assessment of the reasons for the increase, and then progressing to one-on-one conversations with Director Armstrong and Mayor Wharton, as well as Councilmen Flinn, Strickland and Collins all of whom sit on the MSCC board. Then, we'll have a full discussion on the matter at our board meeting this coming Friday.

Anyway, as always, I'd be glad to have the team come out to meet with you, but would otherwise ask that you go ahead and make your contribution for this 2012 Crime Commission fiscal year which runs through September 30.

Thank you and as always, don't hesitate to call me with any questions.

Blair

P.S. Attached is a packet put together by the Crime Commission staff for your reference.

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